

## BOARD RISK OVERSIGHT AND INSIGHT PROGRAM

### Program Schedule

April 10, 2017	April 11, 2017
<b>Breakfast</b>	<b>Breakfast</b>
<b>Welcome</b> Richard Nesbitt 8:00 – 8:15am	<b>The Evolution of Risk Management at Scotiabank</b> Tom O'Neill & Stephen Hart Moderator: Sharon Giffen 8:00 – 9:15am
<b>Program Overview &amp; Participant Introductions</b> Hugh Arnold 8:15 – 8:45am	<b>Break 9:15 – 9:30am</b>
<b>Risk Management Lessons from the Financial Crisis</b> Tiff Macklem 8:45 – 10:00am	<b>Risk Appetite Frameworks: Design, Execution and Oversight</b> Michael Stramaglia 9:30 – 11:00am
<b>Break 10:00 – 10:15am</b>	<b>Break 11:00 – 11:15am</b>
<b>Topic TBC</b> Joanna Makomaski & Ghislain Dufort 10:15am – 12:00pm	<b>Cyber Security</b> Michael Parent 11:15am – 12:45pm
<b>Lunch 12:00 – 1:00pm</b>	<b>Implications for Action</b> Hugh Arnold 12:45 – 1:00pm
<b>Risk Culture</b> Michael Stramaglia 1:00 – 3:00pm	<b>Ideas- GRI Research into Emerging Risk Issues</b> Alex LaPlante <b>Closing and Survey</b> Richard Nesbitt 1:00 – 1:30pm
<b>Break 3:00 – 3:15pm</b>	<b>Lunch Available</b>
<b>Beyond Models and Numbers</b> Richard Nesbitt & Brian O'Donnell 3:15 – 4:45pm	
<b>Reflections &amp; Takeaways from Day 1</b> Hugh Arnold 4:45 – 5:15pm	
<b>Reception &amp; Dinner</b> <b>Hart House</b> <b>5:30 – 8:00pm</b> Sponsored by the Institute of Corporate Directors (TBC) Guest Speaker: TBC  Global Risk Institute Guest Speaker: Lois Tullo, GRI Executive in Residence	