GLOBAL RISK INSTITUTE

October 26, 2026

Welcome Package

8:30 – 9:00 am	**Networking Breakfast**
9:00 – 9:30 am	**Opening Remarks** **Vivian Abdelmessih,** Incoming President and CEO, Global Risk Institute
9:30 – 10:30 am	**The New Reality: What Evolving Canada-U.S. Dynamics Mean for Boards** **Hon. Lisa Raitt,** Vice Chair, Office of the CEO at CIBC; Former Canadian Minister of Transport, Labour and Natural Resources **Sonia Baxendale,** President and CEO, Global Risk Institute As the economic and policy landscape continues to evolve, boards are facing new strategic considerations shaped by the changing Canada–U.S. relationship, shifting global dynamics, and an increasingly complex operating environment. Lisa Raitt will share insights on the developments influencing Canadian organizations today and the implications for boards overseeing strategy, risk, and long-term resilience.
10:30 – 10:45 am	**Break**

10:45 – 11:45 am	**Risk Governance in Practice: A Conversation Between CROs and the Risk Committee Chair** **Mark Hughes,** Corporate Director and Risk Committee Chair, UBS Group AG **Michelle Bereaux,** Group Chief Compliance and Operational Risk Control Officer, Member of the Group Executive Board, UBS Group, Switzerland **Damian Vogel,** Group Chief Risk Officer and Member of the Group Executive Board, UBS Group, Switzerland In this candid conversation, the organization's CROs and the Risk Committee Chair will explore how their partnership has evolved in response to an increasingly complex and interconnected risk landscape. Together, they will discuss how management and the board navigate emerging risks, establish effective oversight, foster constructive challenge, and build the trust necessary for timely, strategic decision-making. Participants will gain practical insights into the dynamics of a high-performing board-management relationship and the governance practices that strengthen organizational resilience.
11:45 – 12:45 pm	**Policy and Supervision: Strategy, Stability and Innovation** **Julien Brazeau,** Assistant Deputy Minister, Financial Sector Policy Branch, Department of Finance Canada **Angie Radiskovic,** Deputy Superintendent, Risk, Strategy and Policy, Office of the Superintendent of Financial Institutions (OSFI) **Vivian Abdelmessih,** Incoming President and CEO, Global Risk Institute As Canada's financial sector navigates rapid technological change, evolving geopolitical dynamics, and new sources of systemic risk, both public policy and prudential supervision continue to adapt. This conversation will explore how policy priorities and supervisory approaches work together to support financial stability, resilience, responsible innovation, and sustainable economic growth. Bringing together perspectives from the Department of Finance Canada and OSFI, the discussion will examine emerging priorities and what they mean for boards and senior executives in the years ahead.
12:45 – 1:45 pm	**Networking Lunch**

1:45 – 2:45 pm	**Culture, Trust and Board Oversight** **Deb Barnes,** Chief Risk Officer, OMERS **Cynthia Currie,** Chief Human Resources Officer, IGM Financial Inc. **Graeme Hepworth,** Chief Risk Officer, RBC **Karrie Van Belle,** Chief Operations Officer, Global Risk Institute Culture and trust are increasingly recognized as critical drivers of organizational resilience, performance, and reputation. Yet they remain among the most difficult areas for boards to govern. This session will explore the board's role in fostering a healthy organizational culture, strengthening trust with key stakeholders, and generating meaningful insight into behaviours beyond traditional metrics. Panelists will discuss how boards and management can work together to reinforce accountability, encourage constructive challenge, and support sound decision-making in an increasingly complex environment.
2:45 – 3:00 pm	**Break**
3:00 – 4:00 pm	**From AI to Quantum: Governing the Next Wave of Technological Disruption** **Matt Jaksic,** Vice President, evolutionQ **Yuri Levin,** Professor of Management Analytics, Smith School of Business at Queen's University **Cameron Schuler,** Chief Commercialization Officer and Vice President, Industry Innovation, Vector Institute **Michael Zerbs,** Board Director; former Group Head of Technology and Operations at Scotiabank Technology is evolving faster than ever, with implications that extend well beyond digital transformation. As AI becomes embedded across organizations and quantum technologies move closer to commercial reality, boards face new governance realities. This session will examine how directors can provide strategic oversight of emerging technologies through the lens of enterprise risk, long-term value creation, cybersecurity, and organizational resilience, while understanding where today's investments may shape tomorrow's competitive advantage.
4:00 – 4:15 pm	**End of Program Reflections, Survey**
4:15 – 5:30 pm	**Networking Reception**

VIVIAN ABDELMESSIH

Incoming President and CEO, Global Risk Institute

Ms. Abdelmessih currently serves as Chair, Export Development Canada, an Ottawa-based Federal Crown Corporation. She also serves as Audit Chair, Scientific Games Inc., based in Atlanta, GA. In addition, Ms. Abdelmessih is a member of the Board of Trustees of First Capital REIT, serving on the Governance and Audit committees, and is a member of the Independent Review Committee for Brookfield Private Equity Fund (Canada). In her community work, Ms Abdelmessih is a member of the Advisory group for The Equity Opportunity: Advancing Women's Economic Well-being, launched by LEAP|Pecaut Centre for Social Impact, a member of the Victoria University Campaign Cabinet and is a past Chair of the TD Bank Enterprise Women in Leadership Committee, as well as past co-chair of the TD Bank United Way giving campaign. Ms. Abdelmessih is a former director of First Nations Bank of Canada, The Canadian Business Growth Fund, Bridgepoint Health Foundation and Greenwood College. A highly experienced professional in the financial services sector, Ms Abdelmessih held senior management positions in the front office and key operational roles, driving strategy, growth and transformation during a career spanning over 30 years with RBC (Royal Bank of Canada) and TD (Toronto Dominion Bank) in Canada and the US, and is the former Chief Risk Officer, Canadian Banking, Auto Finance, Insurance and Global Wealth Management, for TD Bank.

Ms. Abdelmessih is a member of the C.D. Howe Institutes's Domestic Stability Buffer Council

Ms. Abdelmessih holds an Honors BA in Political Science and English from the University of Toronto, an MBA from The Richard Ivey School of Business and completed the Wharton Business School Advanced Risk Management Executive Education program. She is a graduate of the Rotman School of Management Institute of Corporate Directors and holds the ICD.D designation.

DEB BARNES

Chief Risk Officer, OMERS

Deb Barnes is Chief Risk Officer at OMERS, where she leads enterprise risk oversight and helps strengthen the organization's approach to identifying, assessing and managing risk across a diversified global portfolio. Appointed to the role in June 2023, she brings deep expertise in capital markets risk, investment risk management and leadership in complex financial services environments. Deb joined OMERS in 2020 as Managing Director, Capital Markets Risk. Previously, she spent 15 years at QIC, an Australian-headquartered asset manager, holding senior roles across risk, global fixed income and trading, including leading QIC's Global Trading function from London. She holds a Bachelor of Economics and a Bachelor of Information Technology from the University of Queensland and has completed executive education at Stanford, Wharton and Harvard Business School.

SONIA BAXENDALE

President and CEO
Global Risk Institute

Sonia Baxendale is President & CEO of Global Risk Institute (GRI). In this role, Sonia brings together leaders from industry, academia and government to focus on emerging risk issues.

Sonia has extensive experience as an executive and non-executive in the financial services industry globally.

Sonia is an active corporate director who sits on the boards of Laurentian Bank, Definity Financial Corp., and Intermediate Capital Group (ICG). She is past Chair of the Board of SickKids Foundation. In 2023, she was appointed to a three-member investment committee overseeing the $23.4 billion First Nations Child and Family Services settlement fund.

Prior to joining GRI, Sonia held senior roles at CIBC, including Senior Executive Vice President and President of CIBC Retail Markets, where she led the Retail & Commercial Banking and Wealth Management businesses. She played a key role in developing strategy and direction for CIBC. Prior to CIBC, she held various positions with American Express Canada and Saatchi & Saatchi.
Sonia is a graduate of the University of Toronto, where she was named the Victoria College Alumni of Distinction in 2017. She was named one of the "Top 100 Most Powerful Women in Canada" for three years in a row and then joined the ranks of the Top 100 Hall of Fame in 2010. In 2000, she was recognized as one of Canada's Top 40 Under 40.

MICHELLE BEREAUX

Group Chief Compliance and Operational Risk Control Officer, Member of the Group Executive Board, UBS Group, Switzerland

Michelle Bereaux was appointed Group Chief Compliance and Operational Risk Control Officer in January 2026. In this role, she is responsible for developing UBS's risk management and control framework for non-financial risks and implementing the independent control framework for these non-financial risks. Ms. Bereaux has been at UBS for more than 25 years and has held various leadership roles across the firm. She has been a member of the GEB since 2023 and acted as Group Integration Officer from 2023 to 2025 to integrate Credit Suisse into UBS. Previously, she served as both COO and UK Country Head of Asset Management and, prior to that, as COO and Head HR for our Investment Bank.

JULIEN BRAZEAU

Assistant Deputy Minister, Financial Sector Policy Branch, Department of Finance Canada

Julien Brazeau was appointed to the position of Assistant Deputy Minister on April 14, 2025.

Prior to his appointment, Julien led some key initiatives at the Department of Finance including negotiating large COVID-related financing packages with Canada's major airlines. As Director General, Financial Crimes and Security, Julien has been deeply involved in the economic measures taken under the Emergencies Act, led the Government's work on the seizure and forfeiture of Russian assets in support of Ukraine, and was instrumental in advancing other key Government priorities such as Beneficial Ownership. Previously, he served as Director General, Strategic Projects, Economic Development and Corporate Finance.

Before joining Finance, Julien held a number of positions, including as Associate Deputy Commissioner of the Competition Bureau, roles as counsel and senior advisor at Global Affairs Canada, and in the private sector, as a lawyer at McMillan Binch Mendelsohn LLP in Toronto.

Julien holds a Bachelor of Business Administration, a Master of Business Administration, and an L.L.B. from the Faculty of Common Law from the University of Ottawa. He was called to the Law Society of Upper Canada in 2006.

CYNTHIA CURRIE

Chief Human Resources Officer, IGM Financial Inc.

Cynthia Currie is the Executive Vice President and Chief Human Resources Officer for IGM Financial Inc.

In this role, Cynthia provides leadership oversight for the Human Resources and Employee Communications strategies in support of the overall strategic business direction of the IGM Financial group of companies (IG Wealth Management, Mackenzie Investments, Investment Planning Counsel). She partners with the business to deliver a fulfilling experience for all IGM's people, enabling long-term value for IGM and its shareholders. Cynthia is passionate about creating a high performing talent culture based on leadership capability, resilience, diversity, inclusion, and wellbeing. Anticipating and driving change shapes the organization for success today and into the future.

Cynthia has extensive HR experience in the financial services sector, with expertise in managing large, global teams. Throughout her career, she held progressively more senior leadership positions across Canadian and global insurance and financial services organizations. Prior to joining IGM, Cynthia held a number of roles, including leading a Global HR division within a major financial services firm and was the head of HR for a Financial Regulator.

Cynthia holds a BA in Law from Carleton University, in Ottawa, Canada and she holds ICD.D designation from ICD-Rotman, Directors Education Program, March 2022

GRAEME HEPWORTH

Chief Risk Officer, RBC

As Chief Risk Officer, Graeme oversees the strategic management of risk on an enterprise-wide basis. He is a member of Group Executive, which sets the overall strategic direction of RBC. He was appointed Chief Risk Officer in 2018.

Graeme joined RBC in 1997 as an analyst in Group Risk Management, focusing on foreign exchange products. In 2001, he took on the role of Vice President for GRM's Portfolio Management team focused on loan portfolio risk analysis, economic capital and policy. Graeme moved to New York in 2004 to become Head of Market Risk for the Capital Markets trading businesses in the U.S. In 2011, Graeme moved to London to take on the role as Chief Risk Officer for Europe & Asia.

Prior to being appointed CRO, Graeme was EVP, Retail & Commercial Credit Risk, where he led a number of teams that provide the primary risk management support to RBC's Insurance, Wealth Management and Personal and Commercial Banking (P&CB) businesses. He is a qualified Chartered Financial Analyst and has a Masters in Mathematics from the University of Waterloo.

MARK HUGHES

Corporate Director and Risk Committee Chair, UBS Group AG

Mark Hughes is a member of the board of directors of UBS Group AG as well as the chair of the risk committee. Previously, he was the group chief risk officer of Royal Bank of Canada and oversaw the strategic management of risk on an enterprise-wide basis. He was a member of group executive, which set the overall strategic direction of RBC.

Mark is also a senior advisor with McKinsey & Co associated with the risk practice. He is a director emeritus of the Global Risk Institute (GRI). He is also a frequent lecturer at Leeds University. He received his MBA (finance) from Manchester Business School and his LLB from Leeds University in England.

MATT JAKSIC

Vice President, evolutionQ

With 20 years of experience at industry leaders from TELUS to Deloitte, Matt Jaksic brings deep expertise in business, technology, and growth strategies to evolutionQ and its partners. During his career, he has acquired initial customers, defined business requirements and managed product portfolios to drive product-market fit and scale organizations in the security, mobile and commerce industries.

YURI LEVIN

Professor of Management Analytics, Smith School of Business at Queen's University

Professor of Management Analytics at Queen's University Smith School of Business in Canada and Visiting Professor at Columbia Business School. Previously, Senior Advisor, AI at EY and founding Director of the Scotiabank Centre for Customer Analytics at Queen's. Also, founding Director of Smith Master of Management Analytics program. In 2016, named by Poets and Quants as one of the Top 40 Professors under 40.

A leading expert in analytics and AI adoption and deployment in legacy organizations. Consulted widely and developed corporate training programs in strategic analytics, analytical decision making, strategic pricing optimization, the business of GenAI, and AI leadership and transformation for senior executives and boards at Scotiabank, CIBC, RBC, TD Bank, Fox News, Loblaws, Unilever, Kellogg's, Bell, TC Energy, and more.

ANGIE RADISKOVIC

Deputy Superintendent, Risk, Strategy and Policy, Office of the Superintendent of Financial Institutions (OSFI)

Angie Radiskovic was appointed Deputy Superintendent of the Supervision Sector in June 2026.

In this role, she is responsible for the supervision of federally regulated financial institutions and private pension plans. Using a risk-based and judgment-based supervisory approach, she assesses and responds to financial and operational risks and oversees capital and liquidity adequacy assessments to promote the safety and soundness of the Canadian financial system.

She previously served as Deputy Superintendent of Risk, Strategy, and Policy, where she oversaw enterprise risk management, strategic planning, policy development, and key corporate functions, including finance and governance.

Ms. Radiskovic first joined OSFI in 1997 as a co-op student before going on to hold several positions related to the Canadian financial sector in both public and private organizations. Before being appointed to the role of Deputy Superintendent of Risk, Strategy and Policy, Ms. Radiskovic was OSFI's Assistant Superintendent, Chief Strategy and Risk Officer.

Prior to that, she led the Non-Financial Risk Group. She has also supervised deposit-taking institutions, including as a Lead Supervisor for a Domestic Systemically Important Bank (DSIB), and spent considerable time as an accounting policy advisor.

Outside of OSFI, Ms. Radiskovic's experience includes working in Financial Services Assurance at Ernst & Young and at the Canada Deposit Insurance Corporation (CDIC) as the Managing Director, Resolution Preparedness.

Ms. Radiskovic holds a Bachelor of Arts from the University of Toronto and earned a Master of Business Administration from McMaster University. She is also a CPA and Chartered Accountant.

HON. LISA RAITT

Vice Chair, Office of the CEO at CIBC; Former Canadian Minister of Transport, Labour and Natural Resources

The Honourable Lisa Raitt is Vice Chair, Office of the CEO at CIBC, where she focuses on senior client coverage and business development across the energy, infrastructure and industrial sectors. She joined CIBC Capital Markets in 2020 after a career spanning the public and private sectors. She was elected to the House of Commons in 2008 and held three senior portfolios, serving as Minister of Natural Resources, Minister of Labour and Minister of Transport, and later as Deputy Leader of the Official Opposition. Before entering politics she was President and CEO of the Toronto Port Authority. She sits on the board of the Global Risk Institute.

CAMERON SCHULER

Chief Commercialization Officer and Vice President, Industry Innovation, Vector Institute

Cameron Schuler drives AI adoption across Canada's enterprise landscape in his role as Vector Institute's Chief Commercialization Officer and Vice President, Industry Innovation. Collaborating with research, industry, and government partners, Cameron works to turn AI breakthroughs into real-world progress and outcomes.

Before joining Vector, Cameron served as Executive Director at Amii for eight years, leading one of the world's top-ranked machine learning research groups. With over 20 years of executive experience including COO, CFO, and CEO roles across technology, life sciences, and energy sectors, Cameron brings deep expertise in both commercial and technical domains. He has founded multiple startups in medical devices, computer software and hardware. He is the Chair and Co-founder of PFM Scheduling Services and was Managing Director and Co-founder of Schuler Law Group, a boutique tax planning firm.

Cameron holds an MBA from Queen's University and has completed extensive investment management programs. His combined commercial acumen and technical understanding drive his work in strengthening Canada's position in the global AI landscape.

DAMIAN VOGEL

Group Chief Risk Officer and member of the Group Executive Board, UBS Group, Switzerland

Mr Vogel has been with UBS since 2010, holding several senior roles in Group Risk Control, including Chief Risk Officer for Personal & Corporate Banking and Region Switzerland, Chief Risk Officer for Global Wealth Management and most recently Chief Risk Officer for Credit Suisse AG & Group Risk Control Head of Integration. From 1999 until 2010, Mr Vogel worked for Credit Suisse, where he held several leadership roles within recovery solutions, credit risk management for Structured Lombard and credit risk management for Investment Banking. Mr Vogel began his career with a banking apprenticeship in Switzerland, and then worked for the Swiss Union of Raiffeisen Banks. Mr Vogel has lived and worked in Switzerland and the USA, holds a BSC in Business and Administration, a Master of Advanced Studies in Corporate Finance, and has completed the Stanford Executive Program.

MICHAEL ZERBS

Board Director; former Group Head of Technology and Operations at Scotiabank

Michael serves on the Board of Directors of the Global Risk Institute and the Board of Directors of Unity Health Toronto. He is also a lifetime Fellow of the Fields Institute for Research in Mathematical Sciences and an external advisor to the Institute.

Michael retired from Scotiabank in 2025. As Group Head, Technology and Operations, Michael was responsible for driving the strategic direction and managing day-to-day operations for Scotiabank's enterprise-wide Technology, Digital Engineering and Operations functions, in partnership with business lines, corporate functions, and regional management teams.

Before joining Scotiabank in 2014, Michael held various senior technology and business leadership positions, including President and Chief Operating Officer at Algorithmics and Vice President, Risk Analytics at IBM.

Michael holds a Master of Science in Social and Economic Sciences in Commerce, a Master of Business Administration in Finance and a Doctor of Philosophy in Economics.