GLOBAL RISK INSTITUTE

EMERGING LEADERS PROGRAM – Montreal, October 20-21, 2026

October 20, 2026	October 21, 2026
Networking Breakfast 8:30 AM – 9:00 AM	Networking Breakfast 8:30 AM – 9:00 AM
Welcome and Program Overview *Madalina Bonilla* *Director, Education, GRI* 9:00 AM – 9:15 AM	Welcome & Day 2 Overview *Madalina Bonilla* *Director, Education, GRI* 9:00 AM – 9:15 AM
GRI Risk Outlook Survey Overview and Macro Landscape *Jorge Cruz Lopez* *Senior Research Fellow, GRI* 9:15 AM – 10:00AM	An Executive Perspective – Fireside Chat *Guest speaker Alexandre Roy* *Senior VP and CRO, PSP* 9:15 AM – 10:00 AM
Break 10:00 AM – 10:15 AM	Break 10:00 AM – 10:15 AM
Three Lines of Defence *David Downie* *Executive in Residence, GRI* 10:15 AM – 11:45 AM	Risk Reporting and Communication *David Downie* *Executive in Residence, GRI* 10:15 AM – 11:45 AM
Networking Lunch 11:45 AM - 12:30 PM	Networking Lunch 11:45 PM - 12:30 PM
Technology Disruption and Risk: Agentic AI, Quantum, and Emerging Industry Insights *Jorge Cruz Lopez* *Senior Research Fellow, GRI* 12:30 PM – 2:00 PM	Risk Appetite *Raza Hasan* *Executive in Residence, GRI* 12:30 PM – 2:00 PM
Risk Oversight and Insight: A Board Perspective *Guest Speaker: Sonia Baxendale* *President and Chief Executive Officer, GRI* 2:00 PM – 2:55 PM	Risk Culture *David Downie* *Executive in Residence, GRI* 2:00 PM– 2:55 PM
Day 1 Wrap-up and Survey 2:55 PM – 3:00 PM	Program Wrap-up and Survey 2:55 PM – 3:00 PM
Networking Reception 3:00 PM - 4:00 PM	